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20 (Pages 74 to 77)

76 74 Medicare's reimbursement amount for services but you THE WITNESS: Okay. 1 then have the ability to increase or apply 2 BY MR. MANGI: multipliers to those numbers in situations where Q. So you understood that Bioscript was 3 market conditions dictate it? acquiring drugs for less than what you were paying 4 them, but you didn't know what specifically they 5 A. Correct. 5 Q. Does that apply also to services incident were paying; is that correct? 6 6 to drug administration? 7 A. Correct. 7 A. Correct. 8 O. Now, from the physician's perspective, how 8 Q. Now, what are some of the market 9 was the Bioscript arrangement going to work? 9 conditions that have led HAP to increase its 10 A. The physicians were going to get the drug payments for services incident to drug -- they would ask Bioscripts for approval of the 11 administration? 12 12 medication. They would fill out a clinical A. Specifically for these drugs that we have 13 information form to determine -- that Bioscripts 13 administered through Bioscripts --14 would use to determine whether it was appropriate 14 Q. Well, let's talk first about the period 15 for the use of that medication, that the patient 16 prior to the implementation of the Bioscript needed that medication appropriately. And then once 16 an approval was made, the drug was delivered either 17 arrangement --17 to the physician or to the patient. 18 A. Okay. 18 O. -- but in relation to the same drugs. 19 Q. Now, when was the Bioscript arrangement 19 A. Okay. The -- pretty much mimic Medicare. 20 20 implemented? Q. So prior to the implementation of the 21 A. I believe it was either May or September 21 22 Bioscript arrangement, HAP did not vary from the 22 of 2004. 77 75 amounts that Medicare reimbursed in relation to Q. Prior to implementation of the Bioscript 1 services incident to drug administration? arrangement, how did HAP determine the amount that 2 3 A. Correct. it reimbursed physicians for services incident to 3 Q. Now, when the Bioscript arrangement was 4 drug administration? implemented, were those fees paid for services A. We had a fee schedule. 5 incident to drug administration changed? Q. Was that fee schedule tied to the amounts 6 7 A. Not at first, but then we realized that if 7 Medicare was reimbursing for the same services? the physicians weren't making more money off the A. For the most part. We have a fee schedule 8 margin of the drug purchase, that the amount of for virtually everything in the physician office, money they were making to supply some of these drugs and with a fee tied to that. It's similar to 10 that were really needed by the patients, the amount 11 Medicare but we have made modifications over the 11 of administrative fees they were giving was years where -- dependent on market conditions. 12 12 approximately \$75. They were saying they couldn't 13 So whereas Medicare may not pay very much for 13 cover those costs, so they would just send the OB services because there's not a lot of Medicare OB 14 14 patient over to the hospital to have the drug 15 in the Detroit area, we don't have enough 16 administered there. obstetricians, and so we want to -- we would like to The hospitals would charge us a lot to 17 attract as many as possible, so we have raised the administer those drugs in the hospital setting. Our 18 18 fees for obstetric care here in Michigan to try to contracts with the hospitals were to pay percentage attract and keep obstetricians. So we don't -- we 19 of charges for anything done on the outpatient side, 20 mirror Medicare but we're not exactly the same as whether it's a blood test, an x-ray, or an IV 21 Medicare. 21 22 infusion. Q. In other words, your starting point is

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21 (Pages 78 to 81)

			
	78		80
1	We had the potential to be paying thousands	1	making margin on the drugs that made up for any
2	of dollars for administration of an IV that we would	2	shortfall on the administration fee?
3	pay \$75 for on the outpatient side.	3	A. Correct.
4	So we made a decision, as did Medicare, that	4	Q. And HAP became familiar with this issue in
5	they needed to pay a little bit more for the	5	2003, 2004, after it implemented the specialty
6	outpatient administration so it would be attractive	6	pharmacy arrangement?
7	enough for the physicians to do it rather than spend	7	A. Correct.
8	the thousands that we would be exposed to be paying	8	Q. Is this an issue that HAP had heard of
9	at the hospital.	9	prior to that time?
10	Q. By outpatient, are you referring to	10	-
11	physician offices?	11	A. In my research of the subject, it was
12	A. Outpatient, physician offices, or	12	brought up as a potential concern, and realizing the
13	hospitals have outpatient centers like infusion	13	way we did our contracts with hospitals, paying
14	centers, ambulatory surgery, an emergency room was	14	percentage of charges for outpatient care, saw it as
15	essentially an outpatient extension of the hospital.	15	a real problem that we would have to face.
16	Q. When you refer to the fact that it's	16	Q. Was this research that you conducted prior to the implementation of the Bioscript arrangement?
17	cheaper for HAP if care is provided in the	17	A. Yes.
18	physician's office versus the hospital, were you	18	Q. Was it research you conducted in
19	comparing the physician office to the hospital	19	contemplation of the Bioscript arrangement?
20	inpatient setting?	20	A. Correct.
21	A. Hospital outpatient setting.	21	Q. What sources did you research?
22	Q. Okay. So HAP understood that if	22	A. The pharmacy literature. There were some
			11. The pharmacy incrature. There were some
	79		81
1	physicians were not able to treat patients in their	1	editorials that were written in many of the medical
2	offices, they would send them instead to hospital	2	journals regarding what what were the potential
3	outpatient departments to get the same drugs?	3	gains in terms of revenue for the healthcare system.
4	A. Correct.	4	Q. Did these articles focus on the specific
5	Q. And that would end up costing HAP more	5	concern we have been talking about that margin on
6	than if the care had been rendered in the	6	drugs had been used historically to offset, cross
7	physician's office?	7	subsidize, inadequate reimbursement for services
8	A. Much more.	8	incident to drug administration?
9 10	Q. Now, going back to your earlier answer,	9	A. I don't remember specifics. I do know
	did I understand correctly that HAP recognized that	10	that when a drug like Remicade was coming out that
11 12	historically the amount reimbursed for drugs had	11	part of the selling point was that not only can a
13	cross-subsidized the amount reimbursed for services?	12	physician make some money off of administering the
14	A. Can you repeat the question?	13	drug but, because it was an infusion, there was
15	Q. Sure. Well, after the Bioscript	14	money to be made for the rheumatologist office in
16	arrangement was implemented, HAP understood that the	15	setting up essentially an infusion center. And
17	service reimbursements that were being paid to	16	there was the equivalent of an advice line for
18	physicians were not enough to cover their costs,	17	rheumatologists as to how to set up an infusion
19	which would result in them sending patients to	18	center.
20	hospitals; right?	19	Q. Now, when you elected to contract with
21	A. Correct.	20	Bioscript, was a notification sent out to
1	Q. And historically those service fees had not been a problem because the physicians were	21	physicians? A. Yes.
22		22	

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22 (Pages 82 to 85)

84 82 Q. Did you send out that notification? physicians after implementation of the Bioscript 1 arrangement, raising the issue that we referenced of A. It came from our Pharmacy Department. 2 the admin fees being inadequate to cover the costs? 3 Q. Was there any response from physicians to 4 A. They did initially, but once the Medicare the implementation of this arrangement? 4 made their changes and we did also, then that 5 A. There was some complaint that they were 5 going to be -- that they were going to be losing 6 helped. 7 O. Okay. In the period prior to HAP changing some money because we weren't going to reimburse 7 its methodologies but after Bioscript had been 8 8 implemented, did HAP monitor or see any trend in 9 We actually had a satisfaction survey that 9 relation to physicians sending patients to hospitals was conducted of the physicians and it was 10 as opposed to administering drugs in their offices? 11 remarkably positive in terms of they saw it as 12 12 actually being quite helpful for the patients. And what was observed by HAP in that 13 Q. Now, I believe you mentioned this Q. 13 regard? arrangement was implemented in either May or the 14 14 A. That certain physicians stopped sending 15 15 fall of 2004; is that correct? the patients -- or stopped taking care of the 16 A. Yeah, we had lots of implementations, so I 16 patients themselves and sent them to the hospitals. can't remember which implementation it was. 17 17 Q. Did HAP carry out any analysis as to what 18 Q. Okay. When you say lots of 18 proportion of physicians the change had had that implementation, you're talking about lots of 19 19 20 impact on? 20 different programs or was Bioscript staggered? 21 A. No. 21 A. Lots of different projects. 22 Q. Did HAP carry out any financial analysis Q. Okay. Sometime in summer-ish of 2004? 22 85 83 as to the financial impact on HAP of having to pay 1 A. Correct. for those drug administrations in hospitals versus Q. When was -- when were the fees paid for 2 3 physician offices? services incident to drug administration changed? 3 A. We tried. It was just very difficult 4 A. I'm not sure the specific date. Sometime because the charges being sent in from the within the last year. 5 5 hospitals, they used many different code numbers, Q. Okay. Sometime -- was it sometime in 6 7 and it was difficult to compare apples to apples. 7 2005? 8 Q. Well, was this an isolated problem with a 8 A. I would guess so. couple of doctors or was this a problem that was What were the factors that led to that 9 9 10 widespread? 10 change? 11 A. I think it was widespread. MR. STEVENS: We discussed that. 11 O. When did HAP first realize this was 12 THE WITNESS: Yeah. 12 occurring, patients were being sent to hospitals MR. STEVENS: The hospital cost versus the 13 13 instead of receiving their physician-administered 14 14 15 drugs in the physician office? 15 BY MR. MANGI: Q. We have discussed the general issue but I 16 A. Oh, immediately upon implementation of the 16 Bioscripts program. am asking what occurred to cause HAP to change its 17 Q. Who was in charge of dealing with that 18 policy given that you had researched these issues issue and considering possible solutions to it? 19 prior to implementation? A. Well, Medicare came out with their changes 20 A. Me. 20 Q. And what steps did you take towards 21 and so it was easy to adopt it. 21 22 resolving that problem? Q. Did HAP receive any complaints from

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23 (Pages 86 to 89)

	86		88
1	A. Talked to many different individuals, both	1	use of the Bioscript arrangement?
2	from the pharmaceutical industry as well as	2	A. I haven't heard any complaints and I would
3	physician medical directors, billing experts, as to	3	be the one to get them.
4	what type of changes we might be able to make, what	4	Q. Now, let's turn to immunizations. You
5	were the possibilities to improve reimbursement just	5	mentioned early in the day that HAP has recently
6	for those Bioscript drugs.	6	increased its reimbursement for immunizations to 105
7	We pay for lots and lots of infusions and	7	percent of Medicare.
8	shots, you know, B-12 shots and IVs in an outpatient	8	Now, I understand correctly that
9	setting. The Bioscripts drugs were really a 1	9	immunizations are not supplied through the Bioscript
10	percent portion of the type of infusions and	10	arrangement; right?
11		11	A. Correct.
12	So if we tripled the price of infusions for	12	Q. Does 105 percent of Medicare apply just to
13	those 25 drugs, it will triple the price of the	13	the drug reimbursement or also the services incident
14	other 99 percent of B-12 shots and IV infusions	14	to the administration?
15	across all of HAP. We actually calculated it. If we	15	A. I believe it was just for the drug.
16	doubled the price, it would cost us an additional \$2	16	Q. Are services incident to the immunization
17	million a year in infusions and	17	
18	Q. If you doubled the price I'm sorry, I	18	A. There's a fee schedule to give an
19	didn't mean to interrupt.	19	immunization, or there's also a fee schedule to give
20	A. Of all infusions and all injections.	20	an injection.
21	Q. I see.	21	Q. And how are the amounts of those fee
22	A. And so but it was against Medicare	22	schedules determined?
	87		89
1	rules to increase the fee for injections and	1	A. They are determined at the fee at the
2	infusions just for certain drugs. Medicare I	2	Fee Screen Committee or Provider Reimbursement
3	believe speculation on my part has realized	3	Committee level.
4	that they recognized that there was an unfairness or	4	Q. Do those amounts bear any relation to what
5	a discrepancy in that and so they made the changes	5	Medicare reimburses in relation to the same
6	that they did to allow increased reimbursement for	6	services?
7	those biotech drugs.	7	A. It should mirror them.
8	Q. So what did you decide to do, then, in	8	Q. Why was a decision made in relation to
9	relation to actually dealing with this problem?	9	immunizations to pay 105 percent of Medicare versus
10	A. Well, since Medicare come up with a	10	Medicare itself?
11	solution, we just adopted the Medicare solution.	11	MR. STEVENS: Asked and answered. He told
12	Q. So when Medicare increased its	12	you they did it because they wanted to encourage
13	reimbursement rates for services incident to drug	13	immunizations.
14	administration after it had moved to ASP, you took	14	BY MR. MANGI:
15	the new service fees Medicare was using and	15	Q. Now, is that correct?
16	implemented them for your own physicians who were	16	A. That is correct.
17	using the Bioscript arrangement?	17	Q. Okay. Now, when why did HAP decide
18	A. Correct.	18	that simply following Medicare and reimbursing at
19 20	Q. Did that resolve the problem?	19	the same rate as Medicare would not result in
21	A. It quieted the problem.	20	sufficient utilization and access?
1 41	Q. Since that time, has Bioscript been	21	A. We wanted to go above and beyond Medicare
22	receiving physician complaints in relation to the		hagansa thawa waa mana

22 because there was more money.

22 receiving physician complaints in relation to the

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92 90 whatever you prefer. We can break now. Q. Did HAP evaluate whether simply following 1 2 MR. STEVENS: Well, if you think you're suit with Medicare would have an impact on 2 3 going to finish within an hour or so, hour and a 3 utilization or accessibility? 4 half, something like that --A. One of the reasons to pay more money 5 MR. MANGI: You know, why don't we do besides just trying to help the physician make more 5 this. Why don't we take a five-minute break and 6 money by giving immunizations was that, number one, then let's go to 12:30 and then we can either break if they can make money giving immunizations, they'll 7 7 8 for lunch or if we're looking closer, we can keep 8 do it themselves in their office and give better service to the patient so they won't be sending them 9 going. MR. STEVENS: Okay. off to, say, the local grocery store to get their 10 10 (Recess at 11:51 a.m. to 12:02 p.m.) flu shot or the Health Department to get their 11 11 MR. MANGI: Okay. Let's go back on. 12 12 immunizations. 13 BY MR. MANGI: 13 Secondly, if you compared the lists of Q. Now, Doctor, before the break we were 14 immunizations comparing AWP to ASP, there's a 14 talking about the change that was made to 15 general statement that ASP is lower than AWP but 15 reimbursement paid for services incident to drug there are actually instances where ASP is higher 16 16 administration after Bioscript was implemented. than AWP for a particular immunization. 17 17 18 Was the change to Medicare's new increased No matter how we changed the methodology or 18 administration fees consistent and across the board proposed methodology, physicians complained about 19 19 20 or is there individualized negotiation? they couldn't buy that immunization for that price, 20 21 A. It was consistent across the board. and so we were short-cutting them. 21 Q. So since that change was made, there's So I just wanted to make all the physicians 22 22 93 91 been no negotiation with individual physicians or happy. I didn't want to hear another complaint practices over the amount they will be reimbursed about how we were chintzing people on their for services incident to drug administration? immunizations, so let's just pay them as much as we 3 possibly can so that everybody should be able to buy 4 A. There is not. Q. Now, early in the day we were talking the drug and have their cost covered and make a 5 about your knowledge of what doctors pay to acquire 6 little money on top of it when it comes to 6 7 drugs during the time you worked for various 7 immunizations because it's the one thing that we can provider systems and health systems. Can you tell 8 do almost universally to improve the health of our me now about any additional knowledge you have 9 9 population. gained on that topic during your time at HAP? 10 MR. MANGI: Okay. This is a good time to 10 A. Only that apparently doctors can buy 11 11 take a break. things at different prices, based on complaints I 12 12 MR. STEVENS: All right. Take a half hear from some physicians saying they can't buy it 13 13 hour? at a price we are reimbursing and asking for 14 MR. WILLIAMS: How long do you want to 14 increases in reimbursement, but I don't know names 15 15 break for? MR. MANGI: You know, if you want to break 16 of wholesalers or where they buy these things from. 16 Q. You mentioned earlier in the day that -for lunch now we can certainly do that. If you guys 17 in relation to that question -- that you also were are so inclined, we can do another session. We're 18 involved with formularies at HAP? 19 getting along faster than I expected. So if we do 20 A. Correct. another session, then I'll have a sense of how far 21 O. Have you learned anything about what's we have to go and maybe we can get done before 22 paid in the market to acquire drugs through your 22 lunch, if you want to have a late lunch, but

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94 96 work in relation to formularies? where if it's FDA approved that they can be used for 2 A. Not much. certain medications. We require certain guidelines 3 Q. Okay. What is your role in relation to 3 be followed in their use. formularies? 4 Q. So focusing specifically on physician-A. I have been on the Pharmacy and administered drugs, a doctor is free to use any drug Therapeutics Committee for HAP in the past. I am 6 that is approved by the FDA so long as he follows not right now. I have responsibility for our any guidelines that may be in place with that pharmacy use through HAP as far as how it fits into 8 8 particular drug? 9 our overall budget, and my major concern really is 9 A. Correct. 10 that availability of appropriate medications for our 10 Q. And Bioscript will handle any drug a 11 practitioners. physician may need as long as they follow those 12 Q. Does HAP have one formulary or is it a 12 guidelines? 13 tiered formulary? 13 A. Bioscripts only covers the use of 24 or so 14 A. Tiered formulary. 14 medications. 15 Q. Does HAP's formulary cover only self-15 Q. Now, what if a physician wants to use a 16 administered drugs, by which I mean drugs such as 16 physician-administered drug that is not on that list pills and patches, which a patient can use himself. 17 of 24? 18 or does the formulary also cover physician-18 A. They can do so. 19 administered drugs? 19 Q. And how will they then be reimbursed in 20 A. The formulary really is for outpatient 20 relation to that usage? 21 medications. 21 A. 95 percent of an AWP. 22 Q. By outpatient medications, you're 22 Q. So HAP continues to use 95 percent of AWP 95 referring to self-administered drugs? in relation to physician-administered drugs that are 2 A. Things purchased at the drugstore. not covered by Bioscript? 3 Q. Do -- under the Bioscript arrangement, are 3 A. Correct physicians free to use any physician-administered 4 Q. Do you have a sense as to how frequently 5 drug they deem clinically appropriate or are there 5 such claims are submitted? 6 only certain drugs that can be used? 6 MR. STEVENS: In immunizations, as we've 7 A. We have guidelines for the Bioscript drugs 7 talked about? 8 that we wish them to follow. So just as an example, 8 THE WITNESS: Yeah, immunizations, but Remicade can be used but it has to be used there are certain antibiotics. Ceftriaxone is an 9 concomitantly with Methotrexate. And so if somebody 10 antibiotic used for treating certain childhood 11 wants to use Remicade but the patient isn't on 11 infections, as well as gonorrhea. Very commonly 12 Methotrexate, it will be denied. They have to try somebody comes in with gonorrhea, you give them a 13 Methotrexate first and if they wish to use Remicade, shot of Ceftriaxone. The physician sends us a claim 14 they have to continue the use of Remicade because 14 for that and we pay 95 percent of AWP. that's what has been shown in the studies will make 15 15 BY MR. MANGI: 16 Remicade most effective. 16 Q. Okay. Let me ask you to exclude 17 Q. Are there any drugs that -- leaving aside 17 immunizations and antibiotics. Are there any other 18 conditions and the circumstances in which the drugs 18 physician-administered drugs for which claims are can be used, like which you just described for 19 submitted that you're aware of that are not part of 20 Remicade, are there drugs that simply cannot be 20 the Bioscript arrangement? 21 used, that are not covered? 21 A. Lots of different medications. Lasix is a A. We have what's known as an open formulary 22 water pill or injection, it's injectable form, used

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100 98 MR. STEVENS: Object to foundation. as a diuretic. So if somebody is in my office and 1 THE WITNESS: I would suspect we've got a 2 they've got congestive heart failure in a severe database that at least goes back a few years but I'm form where I want them to get immediate treatment, we can give them either intramuscular or intravenous not sure how far back it goes. BY MR. MANGI: 5 Lasix. Q. Well, is it possible to translate J code-6 O. Okay. Let me ask you a different 6 based reimbursements to specific drugs NDCs? 7 question. Are you familiar with the fact that 7 8 MR. STEVENS: Foundation. certain drugs are branded and certain drugs are 9 THE WITNESS: I don't know the 9 generic? capabilities of our information system on that. 10 10 A. Correct. BY MR. MANGI: Q. Are you aware of the fact that there is a 11 11 12 Q. Now, you mentioned earlier that one of price difference between branded drugs and generic 12 your roles in your current position is analysis of 13 drugs? the amounts that are being spent in different areas. 14 A. Correct. 15 A. Correct. Q. Are you aware that the generic drugs are 15 O. Is that correct? Is one of your roles 16 generally cheaper than branded drugs? 16 17 analysis of the amounts that are being paid in 17 A. Correct. relation to the usage of physician-administered O. Now, in relation to physician-administered 18 drugs specifically, what methodology has HAP used 19 drugs? 19 A. No. We look at pharmacy as a category, 20 since 1990 to reimburse physicians for generic drugs but we don't look at physician-administered drugs as that are physician administered? 21 a separate subset of that category. 22 A. 95 percent of AWP. 101 99 Q. Do you look at how much is being paid to 1 Q. Now, when a physician bills HAP for a drug 1 that's administered to a HAP member, the claim is Bioscript on any periodic basis? A. We -- we have some data on what it is that 3 3 submitted by reference to a J code; correct? they have supplied to our members and what the A. Correct. Q. And J codes are not always drug specific; trends are with that. 5 5 Q. Okay. Does that analysis also look at how 6 6 correct? much HAP has been paying to Bioscript for drugs? 7 A. Correct. Q. A J code may have different branded drugs 8 Q. Is that on an annualized basis or some within it, it may have a branded drug and generic 9 other periodic basis? 10 competitors or it may have multiple generic drugs; 10 A. We get a report quarterly. 11 11 right? Q. Are you the person tasked with reviewing 12 12 A. Correct. those reports? O. So would it be accurate to say that HAP 13 13 reimburses at 95 percent of the AWP rate that's set 14 A. Yes. Q. What sort of issues are you assessing when for a particular J code as opposed to a particular 15 you study those reports? 16 drug? 16 17 A. I'm looking at what are the trends in this 17 A. Correct. particular case, what are the increases, and where Q. Now, if one wanted to go to -- through 18 HAP's claims data historically and figure out how are they occurring. I would like to know are we spending -- do we have more particular drug use in much was paid for particular drugs specifically -one part of the city versus another part of the and I'm talking about particular NDCs of particular 21 22 city. drugs -- would that be possible or impossible?

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102 104 Q. Okay. Now, if one were to suggest to you sure it's actuarially and/or community based. 2 that HAP and you in particular don't pay much 2 Q. Well, I'm not asking for specific 3 attention to what HAP is spending for physicianaccounting detail. At a level of generality, does 3 4 administered drugs, would that be accurate or 4 HAP assess the amount that it's paying out in 5 inaccurate? 5 relation to reimbursements related to Medi-Gap 6 MR. STEVENS: I'm going to object to form, insurance when determining how much it's going to 7 and it's argumentative. 7 set premiums at? 8 THE WITNESS: We don't have separate 8 MR. STEVENS: Bruce, if you don't know, 9 detailed reports on what physicians are -- or any 9 then don't answer. codes that physicians are asking for reimbursement 10 THE WITNESS: Yeah, I don't know. for in their office. BY MR. MANGI: 11 12 BY MR. MANGI: 12 Q. Okay. So you have no information as to 13 Q. Well, I understand that because you're 13 how premiums are set in relation to Medigap 14 using the Bioscript arrangement. My question is 14 products? 15 specifically in relation to that Bioscript 15 A. I have no idea. arrangement. 16 16 Q. Now, are you familiar with price reporting 17 A. Oh. Can you repeat the question? 17 compendia, such as Redbook, First Data Bank, or Q. Sure. If one were to suggest to you that 18 Medi-Span? 19 HAP does not pay any particular attention to the 19 A. No. 20 amounts it's paying Bioscript in relation to these 20 Q. You have never heard of those physician-administered drugs that are reimbursed to 21 publications? 22 its members, would that be accurate or inaccurate? 22 A. No. 105 1 MR. STEVENS: Same objection. Q. Now, this deposition is being conducted in 2 THE WITNESS: Inaccurate. We do pay connection with a litigation. Do you know anything 3 attention. 3 about that litigation? 4 BY MR. MANGI: 4 A. I have only heard a superficial summary. 5 Q. Now, does HAP provide any Medigap 5 Q. Now, leaving aside anything your counsel, 6 products? 6 Mr. Stevens, may have told you, do you know anything 7 A. Do you mean Medicare complementary 7 about this litigation? 8 8 A. Other than what he's told me, no. Q. Supplemental insurance designed to cover 9 Q. Okay. Now, I have some documents here, Medicare beneficiaries' core charge obligations. 10 10 and you will be relieved to know we're not going to 11 A. Yes, yes. use all of them, but let me just ask you a few 11 12 Q. Does HAP have one Medigap product or more 12 questions and then we'll mark them if necessary. 13 than one? 13 There are some documents produced by HAP that 14 A. I'm not sure. 14 refer to physician extender policies. Are you 15 Q. Since -- for how long has HAP provided a 15 familiar with that term? 16 Medigap product? 16 A. In general, yes. 17 A. I don't know. For eight years we have, 17 Q. Okay. What is a physician extender and I'm not sure how long that goes back. 18 policy? 18 19 Q. How does HAP go about determining the 19 A. A physician extender is a non-doctor 20 premiums that it charges in relation to its Medigap 20 working in concert with a doctor to help take care 21 products? 21 of patients. So that would be, as an example, a 22 A. I'm sure -- I don't know exactly. I'm physician's assistant or a nurse practitioner.

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	106		108
1	Q. I see. And is a physician extender policy	1	name to sound different.
2	the policy that determines what's reimbursed in	2	Q. Okay. Under "Review of injectibles and
3	relation to that nurse or other assistant's	3	infusibles," first bullet point starts with HMS.
4	services?	4 .	Who is that referring to?
5	A. Yes.	5	A. Health Management Services. That's my
6	MR. MANGI: Okay. Let's mark this	6	department.
7	particular document as Exhibit Niebylski 003 to the	7	Q. I see. Now, does this document and the
8	deposition.	8	date on it, September 18, '03, refresh your
9	(Exhibit Niebylski 003 was marked.)	9	recollection at all as to when the Bioscript
10	BY MR. MANGI:	10	arrangement was implemented?
11	Q. Doctor, feel free to take your time and	11	A. What did I say before, 2004?
12	familiarize yourself with that document. I'm going	12	Q. I believe you did.
13	to draw your attention to a particular part of it.	13	A. Yeah, we're basing my knowledge of when we
14	MR. WILLIAMS: Which document are we on?	14	started Bioscripts on memory, and I just can't
15	MR. MANGI: This is HAPMI 007 to 8.	15	remember.
16	MR. WILLIAMS: The documents I oh,	16	Q. Oh, sure.
17	these were other documents that were produced?	17	A. It was sometime in the last couple years.
18	MR. MANGI: Yeah, these were previously	18	Q. Yeah. Well, my question is does what's
19	produced.	19	listed here indicate to you that the Bioscript
20	MR. WILLIAMS: Okay.	20	arrangement was already in effect as of September of
21	MR. STEVENS: It's a Fee Schedule	21	2003?
22	Committee meeting minute, September 18th, 2003.	22	MR. STEVENS: (Indicating.)
	107		109
1	MR. WILLIAMS: September 18th?	1	THE WITNESS: It looks like it probably
2	MR. STEVENS: 2003.	2	was but I'm not I can't tell from this whether it
3	MR. WILLIAMS: Okay. Thank you.	3	was or not.
4	THE WITNESS: (Reviewing Exhibit Niebylski	4	BY MR. MANGI:
5	003.)	5	Q. Okay. Now, the first bullet point there,
6	MR. STEVENS: Just, if you're willing, it	6	that's referencing the same concern that we
7	might be quicker if you would indicate at the outset	7	discussed earlier; correct?
8	what section you're interested in.	8	A. Correct.
9	MR. MANGI: Yeah, absolutely.	9	Q. And the second bullet point talks about
10		1	increasing admin fees but whether one would be able
11	•	11	to limit it to the Bioscript drugs, that's another
12	* •	12	<u>-</u>
13	•	13	
14		14	
15		15	1.6.7.1.1.1.1.6.3.39
16	- 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	16	Is the group the Fee Schedule Committee or is that
17		17	T
18		18	
19		19	
20		21	
21		22	
22	A. Somewhere along the way we changed the	122	n. We We have been analyzing, jou know,

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(Pages 110 to 113) 29

110 112 Bioscripts' use since we started the Bioscripts BY MR. MANGI: program, and so does that answer your question? 2 Q. Now, Doctor, this is a meeting that took 3 Q. Well, let me ask it, then, by reference. place about a month before the exhibit we just 4 Let me ask you another way by referencing the next looked at. I'd like to draw your attention again to bullet point. It says, "Group wants to review what the discussion of the review of admin fees for 6 is currently being paid for drugs to be provided injectibles and infusibles, the second page. through Bioscript for comparison to HMS proposal." 7 A. Yes. Now, was the HMS proposal that's referenced 8 8 Q. The first three bullet points reflect here shifting to Medicare's administration fees or 9 issues that we have already discussed. The third was this something else considering the timeframe of one specifically talks about the concern of 11 this document? 11 physicians sending members to hospitals at a greater 12 A. The HMS proposal was my proposal, which 12 expense to HAP. 13 was to increase what we were paying administration 13 I'd like to draw your attention to the fourth 14 for Bioscript's drugs only. I'm just a doctor. I point, "Group discusses the four admin codes that 15 don't know how our computers work, but the group was 15 will need to be addressed." Where did these --16 saying that it was not possible to just select out where did the focus on these four particular codes 17 the administrative fees for the Bioscript drugs and 17 come from? pay more for codes that we were also paying less 18 18 A. It's the -- it's a reference to the codes 19 for. 19 that were used for administering injectibles and 20 Was your proposal to increase the fees for 20 infusibles. 21 the Bioscript drugs services by any particular 21 Q. Okay. So at the time that you were 22 proportion? 22 contemplating changing only Bioscript drug-related 111 A. No. I just wanted -- I knew we needed to 1 service codes, you had focused on four particular 2 increase it. 2 codes? 3 Q. Okay. The next bullet point says, "Group 3 A. Yes. wants to view industry comparison data on Q. Okay. And this is before it was 5 reimbursement rates for these drugs that will be determined that it would not be practical to only 6 obtained through Bioscript." Was that done? implement a change for Bioscript drugs? 7 A. We never got anything. We -- it's another 7 A. Correct. way of saying what is everybody else doing, and Q. Now, that bullet point continues, "Jody Bioscript either didn't have or didn't want to give indicates that AMA has come up with global kit codes 10 us that information. for the administration." Who is the Jody referenced 10 11 Q. Were you asking what other health insurers 11 there? 12 were paying Bioscript or what other health insurers 12 A. Jody is our Director of Benefit 13 were doing generally? 13 Administration. She keeps track of changes in 14 A. What were other health plans doing, what reimbursement through Medicare, different things were other Bioscripts customers doing in regards to that are coming out from Medicaid, Medicare, AMA. 16 the administration fees that were paid. And I think that was just something that she had 17 Q. I see. Okay. read. She thought that the AMA had come out with a 18 MR. MANGI: Let's mark this as the next 18 position on this. 19 exhibit. 19 Q. That's Jody Doherty? 20 (Exhibit Niebylski 004 was marked.) 20 A. Yeah. 21 MR. STEVENS: This is a Fee Schedule 21 Q. Do her responsibilities include analysis Committee, August 18th, 2003, HAPMI 04 and 05.

22 of any reports issued by the government pertaining

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30 (Pages 114 to 117)

	114		. 116
1	to reimbursement?	1	HAP has received or at least a listing of the
2	A. No.	2	contracts that HAP has with the pharmaceutical
. 3	Q. Is there anyone at HAP who has	3	manufacturers.
4	responsibility for reviewing such reports?	4	Q. Does HAP generate these reports on a
5	A. Probably our compliance officer, maybe our	5	periodic basis?
6	finance people, but I'd be speculating.	6	A. I'm sure it's updated annually.
7	Q. Okay. And what are the global kit codes	7	Q. If I could just draw your attention to a
8	that are referenced here?	8	particular page. You will see on the bottom of the
9	A. I don't know. I think that she was trying	9	page there are HAPMI numbers.
10	to be helpful but I have never heard of that and	10	A. Yes.
11	haven't heard of it since.	11	 Q. I'd like to draw your attention to page
12	MR. MANGI: Okay. Let's go off the record	12	HAPMI 120.
13	for a second.	13	A. Okay.
14	(Recess at 12:31 p.m. to 12:46 p.m.)	14	Q. And you will see at the bottom of that
15	BY MR. MANGI:	15	page there are rebates being paid in relation to
16	Q. Now, Doctor, do you know whether or not	16	Procrit. Continue on to the next page.
17	HAP receives rebates from drug manufacturers?	17	A. Okay. Okay.
18	A. Yes, they do.	18	Q. Now, are you familiar with Procrit?
19	`	19	A. Yes.
20	_	20	Q. You're aware that Procrit is a physician-
21	A. Certain drugs that are contracted.	21	administered drug?
22	Q. By contracted, you're referring to	22	A. Correct.
	115		117
1	contracts between manufacturers and HAP?	1	Q. I'm trying to get an understanding as to
2	A. Correct.	2	what circumstances HAP receives rebates on
3	Q. Are those contracts connected to formulary	3	physician-administered drugs such as Procrit, given
4	placement?	4	that they are not subject to formulary placement.
5	A. Usually.	5	Do you have an understanding as to the circumstances
6	Q. Does HAP receive rebates from drug	6	under which that occurs?
7	manufacturers in relation to physician-administered	7	A. No.
8	drugs?	8	Q. Okay. So HAP does receive some rebates on
9	A. Not that I know of.	9	some physician-administered drugs but you don't know
10	MR. MANGI: Let's mark as next deposition	10	
11	exhibit a document that bears Bates numbers HAPMI 56	11	A. Contracts probably have lots of different
12	to 183, which is a 128-page document.	12	L V
13		13	•
14		14	This bears Bates number HAPMI 21 and 22.
15	Q. Now, Doctor, I'm not going to ask you to	15	•
10	look at every page, but you will see on the top	16	
1		17	, ,
18	10 11 10	18	1
19	with it generally.	19	*
2	A. (Reviewing Exhibit Niebylski 005.) Okay.	20	these unrelated documents?
2.	Q. What is this document?	21	A. I I believe this was the same
2:	A. I believe it's a listing of rebates that	22	
ш_		_	

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31 (Pages 118 to 121)

118 120 Q. So looking at page HAPMI 21, is this a referring to? 2 standard form letter that was sent to physicians 2 A. We didn't want the oncology drugs to be 3 informing them of the implementation of the included in the Bioscripts program. 4 Bioscript contract? 4 Q. When Bioscripts was first implemented, 5 A. Yes. 5 were oncology drugs part of it? 6 Q. So when physicians were sent -- were 6 A. No. 7 notified of this, they were also given a list of the 7 Q. Have they been a part of it at any point products that Bioscript would be supplying; is that 8 8 since? 9 correct? 9 A. No. 10 A. Correct. 10 Q. So at the present time, is reimbursement 11 Q. And they were also informed of the rates 11 for oncology drugs still at 95 percent of AWP? at which HAP would be paying Bioscript for those 12 12 A. Correct. 13 drugs? 13 Q. And at the present time, how does HAP 14 A. Yes. However, this is a larger list than reimburse for services incident to the 1415 what we have Bioscripts administering. 15 administration of oncology drugs? 16 Q. I see. 16 A. Using the oncology administration codes 17 A. I know our total list is about 24 or 25 17 that are in the fee schedule. 18 different drugs. This is probably 70 or 80. 18 Q. Okay. Is that the Medicare fee schedule? 19 Q. Let me draw your attention to a specific 19 A. Yes. 20 aspect of these documents that may bear on whether 20 Q. So HAP is using the current Medicare or not they are, in fact, related. You will see the service fees incident to drug administration when 22 letter. The date on the letter, HAP 21, is reimbursing for oncology drugs? 119 121 September 1st, '03. 1 A. Correct. 2 A. Yes. 2 Q. But HAP is not using Medicare's current 3 Q. And if you have a look at the bottom drug reimbursement, which is ASP based; it's using right-hand corner of HAPMI 22, you will see there is 95 percent of AWP? 5 a 2-7-05 date. 5 A. I'm not sure. I -- I really don't know. 6 A. Okay. 6 I am unclear on that. Q. Does that indicate to you that these 7 Q. Which -- which aspect of it specifically documents are unrelated to each other or is there 8 8 are you unclear on? 9 some other explanation for that? 9 A. I know Medicare had changed their 10 A. That would indicate that they're reimbursement, and as I had said earlier, we decided 11 different. to just reimburse at what Medicare was reimbursing. 12 Q. Okay. When the physicians were sent a So given that logic, we are paying whatever Medicare 13 notification of the Bioscript arrangement, do you 13 is paying minus 5 percent. 14 have a recollection one way or another as to whether 14 Q. Okay. But you're not certain whether 15 a list of drugs was provided to them? 15 oncology reimbursement is AWP based or ASP based at 16 A. It would make sense that it would have. I 16 this time? don't recall exactly what was on that list. I do 17 A. Whatever Medicare is doing. know that Bioscripts had offered us to do more than 18 Q. Why did HAP want to exclude oncology drugs the 24 drugs we selected but we did not want to from the Bioscript arrangement? 19 actually do anything with the oncology drugs. 20 20 A. There was a concern that there might be a 21 Q. When you say we did not want to do 21 public relations issue with changing reimbursement

to oncologists for giving chemotherapy, and we knew

22 anything with the oncology drugs, what are you

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32 (Pages 122 to 125)

124 122 followed whatever Medicare was doing. that Medicare was looking at the problem. We Q. Have there been any PR issues that you are 2 decided that if there was going to be any changes, aware of in relation to oncology drugs specifically? we would rather have Medicare take the heat rather 3 A. Nothing that's reflected on Health 4 than us. We didn't want to change anything. We 5 Alliance Plan. didn't want to try anything new. Q. What was the public relations issue that 6 O. But in the '03, '04 period, when you were 6 considering the implementation of the Bioscript 7 7 you are referencing? arrangement, although you had been aware of the A. There's a statistic in the industry that physician margin issue for some years, you made a 9 oncologists receive approximately 30 to 40 percent purposeful decision to exclude it from the scope of of their income from giving chemotherapy, and much 10 10 the Bioscript program because of concern over public of that is the margin that they are able to get from relation issues with oncologists? their purchase versus their administration of the 12 12 13 A. Correct. drug and the reimbursement from the health plans. 13 Q. Now, if you turn back to HAP 22, which is 14 I didn't want to significantly impact the 14 15 the document we were looking at, you will see that 15 revenue being produced by oncologists since in my there are discounts listed on various drugs that mind they perform a very valuable service. And by range up to -- I see one that's 65 percent below taking away a significant amount of revenue, I felt 17 AWP, which is towards the bottom right of the page. that that might cause a backlash in the community 18 18 regarding what is HAP doing for cancer care for the Do you see that? 19 19 20 A. Yes. people of southeast Michigan, and I didn't want to 21 Q. Now, for the 24 drugs that are subject to even go near there. 22 HAP's contract with Bioscript, are they all at a Q. Were you concerned that that may, that 22 125 123 flat AWP minus 15 rate or is there variation similar changing -- withdraw that. 1 Were you concerned that restricting that to what we are seeing in this chart? 2 2 A. There's variation, and I'm assuming that 3 revenue to oncologists by putting oncology drugs in this is what we were paying Bioscripts at, 17 4 the Bioscript arrangement would lead to a problem percent, 16 percent, 15 percent, what have you. 5 with patient access? Q. Well, this document lists more drugs than 6 A. Only indirectly. If oncologists said we 6 are currently part of the Bioscript arrangement; 7 don't like how you're paying so we're going to quit, 8 correct? yeah, it would impact access. I didn't fear that 9 A. Correct. that was going to be the issue. My fear was that Q. Do you have a sense as to what the range 10 10 they were going to just create noise that would of discounts of AWP is that HAP pays Bioscript? 11 reflect negatively on Health Alliance Plan. A. I think this is our price listing, or it 12 12 Q. How long had you been aware of the certainly looks like our price listing of what we 13 existence of the physician margin on oncology drugs paid Bioscripts. The question is which drugs did we 14 that you referenced earlier? use, and of the 80 or so drugs on this list, we had 15 15 A. Probably a few years. 24 or 25 of them that are on this list, and whatever 16 Q. When the specialty pharmacy program was we were -- whichever drugs we chose, the price 17 implemented in the 2003, 2004 timeframe, oncology 17 18 that's listed here is the discount that we got. drugs were left at the same rate that they had been Q. Now, oncology drugs have always been 19 reimbursed at previously; is that correct? 19 20 excluded from Bioscript; right? 20 A. Yes. 21 Q. And has that rate been changed since? A. Correct. 21 22 What about hemophilia drugs? A. I'm guessing now but my guess is we just 22

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126 128 1 A. They were part of the program. higher rate, either another health plan or a 2 Q. So some of these hemophilia drugs have consultant or whatever advised us that we could use 3 discounts of AWP, over here, the second one is 51 this code S 9430 and allow physicians to not only 4 percent of AWP. Was -- did the discounts of AWP that bill their administrative fee for the injections and HAP was paying to Bioscript range up to 51 percent infusibles, but if they added this mixing fee that 6 of AWP? that would be a way of giving them extra money to 7 A. Yes. 7 encourage them to do it in the office instead of 8 Q. Do you know what the greatest discount of 8 sending it to the hospital. 9 AWP is on any particular drug that HAP gets from 9 Q. Now, the second bullet point says, "HMS" - ' 10 Bioscript? 10 - that's your department; right? 11 A. It would be whatever is listed on this 11 A. Correct. 12 chart. 12 Q. -- "Proposes a fee of a hundred dollars." 13 Q. For nononcology drugs? Was this a code that was already in existence or was 14 A. Correct. this a new code that was being considered? 14 Q. Okay. So the discounts range from about 15 A. I don't know. I believe S codes are new 15 16 12 percent off on Refacto up to 51 percent of AWP on codes, so they're temporary codes, so the reason 16 17 Alphanate; is that correct? 17 they're temporary is because they're new. 18 A. Correct. 18 Q. So it appears that HAP was considering 19 Q. Let's turn to the next document. putting into place a new code that would provide 19 20 MR. MANGI: If you will mark this as doctors who were getting drugs through the Bioscript 21 Exhibit Niebylski 007. program with an opportunity to bill for an 22 (Exhibit Niebylski 007 was marked.) additional mixing fee and thereby get additional 127 129 BY MR. MANGI: revenue incident to the drug administration? 2 Q. This is a document Bates numbered HAPMI 9 2 A. Correct. 3 to 10. And, Doctor, these are meeting minutes from 3 Q. The next bullet point says, "Group discuss it is now called the Provider Reimbursement if code should be advertise" -- I guess that should Committee but this is the same as the Fee Schedule be advertised -- "to the providers, HMS in favor of Committee we talked about earlier? 6 advertise to encourage providers to continue to 7 A. Yes. 7 perform in office." 8 Q. And this is from January 8 of '04? 8 Do you recall any further details of what was 9 A. Correct. 9 being discussed in relation to advertisement? Q. Now, I'd like to turn your attention to 10 A. Well, the basic premise is that if you're 11 the second page under the Heading code S 9430. Does 11 going to pay someone extra to use this code, that 12 reviewing the sub bullet points refresh your the more you let them know that they can use it, the 13 recollection as to the issue under discussion here? 13 more they'll use it. 14 A. Yes. 14 The counter argument is that if you start 15 Q. Okay. Before we look at the document, 15 letting physicians know they can use this code, what generally was the issue here? 16 maybe people will use it for things like B-12 shots 17 A. The issue was still we wanted to improve or for Lasix, what have you, and the concern was the reimbursement in the physician office for 18 that they would just use it for everything because administering Bioscript drugs. And in our research our software wasn't sophisticated to recognize that as to what could possibly be done to improve the fee 20 you should just use this for the Bioscripts drugs. without increasing the fee so that every B-12 shot

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and every Lasix shot would be reimbursed at a much

21

22

Q. And how did you weigh those issues?

A. Much discussion. I think we pulled the

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132 130 1 referring to here? Solomon thing and just decided to cut the fee in 1 A. I believe that physicians had called half and advertise it to everybody. 2 asking for increases in the administration fees and, Q. And how was the advertisement actually 3 3 if not, we're going to send cases over to the 4 done? hospital to be infused. 5 A. Notice to providers who were prescribing O. The next bullet points refer to GRP. What 6 Bioscripts drugs. 7 is GRP? 7 Q. Was that notice by letter? 8 A. Short for group. A. Yes -- or, I believe so. I don't know for 8 Q. Oh, I see. And the group is the Provider 9 9 sure. 10 Reimbursement Committee? Q. Do you maintain a copy of that notice in 10 11 A. Correct. your files? 11 Q. Next bullet says that the, "Group has 12 12 A. No. 13 requested a formal proposal from" you "of his Q. Do you know if this code and the 13 administrative rate increase and to understand the 14 advertising relating to it is still in use? parameters of this increase." 15 15 MR. STEVENS: Foundation. Is this still the increase that we referenced 16 THE WITNESS: I don't know. I -- in 16 earlier that was a generalized increase, not pegged talking to physicians, not a lot of them knew about 17 17 to Medicare, that was considered but not this even after we had sent out notice. 18 19 implemented? 19 BY MR. MANGI: 20 A. My formal proposal was to -- was to Q. Is this code still in use? 20 21 increase the administrative rates and if possible A. I don't know. 21 selectively for those Bioscript drugs. I did not 22 Q. Would you know whether the amounts set for 133 131 want to increase it across the board but I thought reimbursement to this code was ever changed? there's got to be somebody that knows how to do it 2 A. If it was, it was only in relation to just for those particular drugs. overall changes, you know, 1 percent, 2 percent Q. Okay. And the bullet that says, "Group 4 across the board kind of changes. 4 decides to halt any analysis and consideration of MR. MANGI: Let's mark the next document. 5 5 increasing the admin codes." What is that referring 6 (Exhibit Niebylski 008 was marked.) 6 7 to? 7 BY MR. MANGI: A. I think they wanted to see if, indeed, it 8 Q. Doctor, this is a Provider Reimbursement 8 was an issue that physicians were sending things off Committee meeting minutes from January 29th of '04. 9 9 to the hospital instead of doing it in their office. I'd like to draw your attention to the bottom of the 10 The analysis of the Bioscripts program was to 11 11 first page, the section under the heading Bioscript. include how much is being sent off and what's First bullet point is, "Laura: There is 12 13 happened to our change in administrative fees. evidence that Beaumont physicians now send O. So you wanted to wait to see the results 14 infusibles to the hospital and are not performing 15 of that analysis before deciding what to do? in-office since the implementation of Bioscript." A. Correct. 16 16 Who is the Laura --MR. MANGI: Okay. Next document. 17 17 MR. STEVENS: Just a second. (Exhibit Niebylski 009 was marked.) 18 (Discussion off the record.) 18 19 BY MR. MANGI: THE WITNESS: Laura is Laura Eory, E-o-r-20 Q. Doctor, this exhibit is another set of 20 y, who is one of our Directors of Contracting. 21 Provider Reimbursement Committee minutes from August 21 BY MR. MANGI: 22 3rd of '04. The second heading is, "MH/CD FS Q. Now, what is the evidence that she was

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134 136 proposal." What is that referring to? A. I'm not an expert in RVUs other than it's A. I don't know. I know the FS stands for 2 a methodology used by different payers, Medicare fee screen or fee schedule. Mental health, chemical 3 included, to reflect physician effort and to set dependency. payments for procedures and office visits. 5 Q. There appears to be some sort of a change Q. Now, the second bullet here says -- well, 6 in the fee schedule reimbursement being discussed the first is, "Group reviewed the impact of here. Do you know what that is? Medicare's increase in RVUs." So that's the A. Not really. increase that Medicare proposed in its 9 Q. Okay. administration fees when it was moving to ASP; is 10 A. I...best of my recollection, there was 10 that correct? 11 some modification in the way mental health was being 11 A. Yeah. paid for in terms of a lot of mental health is 12 Q. And then it says, "HAP should first back 13 provided for group sessions, use of MSWs and Ph.D.s out increase impact to counteract Bioscript 14 as well as psychiatrists, and so I think there was 14 effect..." What does that mean? 15 enough changes that there was concern that we needed 15 A. I'm speculating now, but I believe the to get new contracts for these people. 16 RVUs for administration and the different fee screen 17 Q. Did this -- if you know, did this relate categories, like cardiology fee screens, urology fee 17 18 to service, psychiatric services or drugs 18 screens, and then there was one for administration 19 administered by psychiatrists or both? 19 of drugs, and the RVUs for the administration of 20 A. It wouldn't have had anything to do with 20 drugs sky-rocketed to reflect the increase that 21 the drugs. It would have to do with how we 21 Medicare was going to be putting into that area. 22 reimbursed the physician extenders. 22 And so what that did, because there was a 135 137 MR. MANGI: Okay. And this is the last 1 2,000 percent increase or something, the RVUs -- RVU 2 one of these minutes. Mark this as the next 2 changes were like a 2,000 percent change for those 3 exhibit. 3 areas. 4 (Exhibit Niebylski 010 was marked.) 4 If you just calculated the effect changing 5 BY MR. MANGI: our budget would do, the RVUs for the Bioscript --6 Q. Now, Doctor, this is a set of minutes from for the administration of drugs would skew our 7 August 26, '04. You will see the second heading is 7 overall budget. So it was a way of looking at 8 Pathology, and then that continues over onto the what's the increases going to be for surgery and next page. Are the bullets on the second page part 9 cardiology and radiology based on Medicare changes 10 of a discussion relating to pathology? 10 overall. 11 MR. STEVENS: There is a heading down at So let's just not look at the administration 11 12 the bottom. 12 of these drugs, because we know there's going to be 13 MR. MANGI: I see. a big increase there, we want to see the effect it 14 BY MR. MANGI: would have on our overall budget and not have the 15 Q. So the second page refers to RX skewing effect that one category was going to put administrative RVUs? 16 16 into the methodology. 17 A. Yeah. 17 Q. Now, this is the -- withdraw that. Q. Okay. Now, RVUs are resource value units; 18 18 Earlier we discussed the problem that when 19 is that correct? 19 Bioscript was first implemented physicians started 20 A. Yes. 20 sending patients to hospitals, which was more 21 Q. What is your understanding of what RVUs 21 expensive to HAP; right? are or represent? 22 A. Correct.

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140 138 Q. And as we discussed, the solution that was lower administration fee? 1 A. We knew there were savings. eventually reached, after considering different 2 3 O. Is that something that HAP analyzed? alternatives, was to increase administration fees in A. Yes. We know we weren't paying as much line with Medicare's increase in administration 4 for the drugs, and the administrative fees were 5 fees? 6 difficult to compare pre and post. 6 A. Correct. 7 Q. Okay. Well, that's really -- that really Q. Now, did HAP analyze whether in relation 7 is my exact question. Did HAP analyze or was able to these drugs that were part of the Bioscript 8 arrangement, when it considered the Bioscript rate to figure out whether the increase in the service 9 fees offset whatever savings you were making on the for the drugs plus the increased admin fees, it was 10 paying more or less than it had for those same drugs 11 drugs? 11 A. That part of our analysis was not very 12 and associated services before the Bioscript 12 clear. It was we weren't sure about the credibility arrangement was implemented? 13 13 of our data we were able to analyze, so I can't --A. We did an analysis that we were saving 14 we do know we paid less for the same amounts of money by having the Bioscripts program in effect. 15 16 Q. Despite the increase in admin fees? drug. 16 17 Q. Right. 17 A. Correct. A. And we don't know whether we were paying 18 O. Do you recall what the savings were? 18 19 more or less for administrative fees. 19 A. It wasn't a very sophisticated analysis. 20 Q. Well, I mean, you do know you were paying If you just looked at the cost that we were paying 20 more since all the fees increased; right? compared to if we were paying what we were prior to 21 22 A. Right. what we were paying now, the cost was approximately 141 139 Q. But you don't know how much? 1 a million and a half dollars per year. 1 2 A. I can't tell you the degree because it was 2 It didn't -- the analysis did not do a very -- because the claims were coming in from a variety good job on the analysis of the administration cost 3 3 of sources -- hospital, doctor's office, et cetera because when the hospitals bill us, they used all - and different codes were being used for lots of sorts of different codes, so it was difficult to 5 different things. We could not sort it out to give know whether some of those costs were actually for 7 a definitive answer. administration of drugs or they were post-op care or Q. Okay. The next heading in the exhibit we 8 8 what have you. are looking at is 2005 Fee Schedule Budget. Do you Q. Well, you know, I think from the answer to 9 my question it may have been a little unclear, so 10 see that? let me try and rephrase it. 11 A. Okay. 11 Q. Second bullet there is, "Charlie suggested I am not talking now about any hospital 12 12 that the committee members adapt Medicare RVUs reimbursements, and I'm not talking about the impact 13 13 across the board using one conversion factor instead 14 of physicians sending patients to hospitals. 14 of separate groups as well as utilizing separate My question is focused on the physician 15 15 conversion factors for E&M codes." Who is the 16 16 office side of care. And my question is did HAP Charlie at issue there? 17 analyze whether the Bioscript drug amount plus 18 increased service fee, the total it was paying now 18 A. Charlie Carpenter. Q. Okay. 19 19 for those drugs and those associated services was A. He was the Director of Contracting. 20 20 more than it had paid to those same physician Q. And what is the issue that Charlie was 21 offices prior to implementation of Bioscript when 22 reimbursement was 95 percent of AWP and there was a 22 referencing here?

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			37 (rages 142 to 145
	142		144
1	A. Charlie wanted to keep our changes in our	1	A. Excuse me?
2	fee screen as simple as possible year to year. So	2	
3	he basically was saying let's just do whatever	3	Q. Does HAP inspect physicians' records
4	Medicare is doing every year, because we weren't	4	pursuant to its contractual rights?
5	doing that. We knew that there were certain market	1	A. In some cases we do so for quality
6	conditions that would require we pay OB/GYNS more,	5	reasons.
7		6	Q. As part of those audit processes, does HAP
8	pay more for immunizations, what have you. So over	7	have access to information as to what physicians pay
9	the course of several years our fee schedule is	8	to acquire drugs?
10	different in some categories from Medicare based on	9	A. No.
11	market. Charlie was saying forget the market, let's	10	MR. MANGI: Let's mark the next document.
l	just do exactly what Medicare is doing.	11	(Exhibit Niebylski 011 was marked.)
12	Q. And was his suggestion accepted?	12	BY MR. MANGI:
13	A. No.	13	Q. Could you familiarize yourself with that
14	Q. And when he refers to a conversion factor,	14	document and let me know when you are ready to
15	is he talking about using a multiplier to increase	15	proceed, Doctor.
16	the amount over Medicare, although using their same	16	A. Okay.
17	basic methodology?	17	Q. Now, this letter is dated March 23rd,
18	A. The conversion factor refers to as we go	18	2005. So this is after all of the changes that we
19	from one year to the next and we're going to	19	have discussed have been implemented; correct?
20	increase our budget for payment to physicians of 1	20	A. Correct.
21	percent or 2 percent or 3 percent, that conversion	21	Q. And this refers to a period when well,
22	factor is that 1 or 2 or 3 percent.	22	withdraw that.
	. 143		145
1	Q. What are the E&M codes referred to?	1	
2	A. Those are the office visit codes.	2	This is this letter is from a physician to
3	Q. Are those services incident to drug	3	HAP; correct?
4	administration or just general office visits?	4	A. Correct.
5	A. General office visits.	1	Q. And it's regarding reimbursement for a
6	Q. Why was Charlie suggesting separate	5	venom extract?
7	conversion factors for the office visit fees?	6	A. Correct.
8	A. I don't think he was. I think they	7	Q. Now, what sort of methodology is this
9	miswrote in this. They didn't construct the	8	one of the types of drugs that would fall within the
	sentence very well. What they meant to say was	9	other category that's being reimbursed at the same
11	Charlie wanted everybody to just go on straight	10	rates as Medicare?
12		11	A. It appears so.
13	Medicare as opposed to the converse of what we have,	12	Q. And the physician is complaining that the
	which is separate conversion factors for different	13	reimbursement does not cover what he is being
14	groups as well as for the E&M codes.	14	charged for the product?
15	Q. All right. Now, do you review or are you	15	A. Correct.
16	familiar with HAP's contracts with providers?	16	Q. And it includes a price list showing the
17	A. I – I know them in general.	17	price he is being charged for the product?
18	Q. Are you aware that those contracts provide	18	A. Yes.
19	HAP with certain audit rights?	19	Q. Now, when physicians send in letters of
20	A. Yes.	20	this kind to the Provider Relations Department, do
21	Q. Okay. Does HAP inspect physicians'	21	you see these or do these go entirely to a different
4 1			YOU SEE MICSE OF UU THESE OF EITHER IN A MITTERENT

June 30, 2006

Detroit, MI

38 (Pages 146 to 149)

	146		148
	146		
1	A. They go to the Provider Reimbursement	1	THE WITNESS: Okay. What may be I know
2	Committee for assessment as to whether to change the	2	recently we went to 105 percent of AWP. We I
3	fee schedule or not.	3	believe we had a transition year in there where we
4	Q. Are such letters received on a frequent	4	were at 100 percent of AWP. Presently we're at 105
5	basis?	5	percent but I think somewhere in there we decided
6	A. We probably get 10 to 20 a year.	6	just to go at 100 percent, up from our 95 percent of
7	Q. What action is taken typically upon	7	AWP.
8	receipt of a letter like this?	8	BY MR. MANGI:
9	A. It's presented at the Fee Schedule	9	Q. In relation to vaccinations?
10	Committee and or Provider Reimbursement	10	A. Correct.
11	Committee, and we usually say, gee, you know,	11	Q. Now, let's see if we can get this correct.
12	they're not covering their cost. Is this something	12	When you testified earlier, you said that the rate
13	we want to encourage or discourage, and if this is	13	for immunizations had been increased to 105 percent
14	not good medicine or standard of care, we might deny	14	of Medicare over the last two years.
15	it; if it's care that we think we really want to	15	A. Yeah.
16	assure is provided to our membership, we usually	16	Q. But Medicare is not using AWP. So my
17	change it.	17	question is is the rate for vaccinations now 105
18	Q. Do you know if it was done in this	18	percent of Medicare or is it 105 percent of AWP,
19	particular case?	19	because those are different numbers?
20	A. I don't recall.	20	A. It's my belief that it's 105 percent of
21	MR. STEVENS: I think there was another	21	Medicare.
22	document attached to it that indicated they kept it	22	Q. So when this document refers to the
	. 147		149
1	at the same. This was the \$43, is that what it was?	1	current policy fee equal to 100 percent of AWP, you
2	THE WITNESS: This is the \$35 versus	2	just don't know what that's referring to?
3	13.78.	3	A. That was what it was prior to us changing
4	MR. STEVENS: Yeah. I'm sorry. I	4	it to 105 percent of Medicare.
5	withdraw that.	5	
6	MR. MANGI: Let's mark this as number 12.		Q. Well, prior to becoming 105 percent of
11		6	Q. Well, prior to becoming 105 percent of Medicare, wasn't it at 95 percent of AWP?
1 7		6 7	· · · · · · · · · · · · · · · · · · ·
7 8	(Exhibit Niebylski 012 was marked.)	1	Medicare, wasn't it at 95 percent of AWP?
7 8 9	(Exhibit Niebylski 012 was marked.) BY MR. MANGI:	7	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a
8	(Exhibit Niebylski 012 was marked.) BY MR. MANGI: Q. Now, Doctor, I have a specific question	7 8	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a year, six months, two months, I don't know, but we-
8 9 10	(Exhibit Niebylski 012 was marked.) BY MR. MANGI: Q. Now, Doctor, I have a specific question about this document. You will see the date is July	7 8 9	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a year, six months, two months, I don't know, but we - this has been a three-year problem trying to stay
8 9 10 11	(Exhibit Niebylski 012 was marked.) BY MR. MANGI: Q. Now, Doctor, I have a specific question about this document. You will see the date is July of '05.	7 8 9 10	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a year, six months, two months, I don't know, but we - this has been a three-year problem trying to stay ahead of complaints of physicians saying we're not
8 9 10 11 12	(Exhibit Niebylski 012 was marked.) BY MR. MANGI: Q. Now, Doctor, I have a specific question about this document. You will see the date is July of '05. A. Okay.	7 8 9 10 11	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a year, six months, two months, I don't know, but we—this has been a three-year problem trying to stay ahead of complaints of physicians saying we're not getting paid enough to cover our cost of
8 9 10 11 12 13	(Exhibit Niebylski 012 was marked.) BY MR. MANGI: Q. Now, Doctor, I have a specific question about this document. You will see the date is July of '05. A. Okay. Q. It says, "Proposal. Follow current HAP	7 8 9 10 11 12	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a year, six months, two months, I don't know, but we—this has been a three-year problem trying to stay ahead of complaints of physicians saying we're not getting paid enough to cover our cost of immunizations.
8 9 10 11 12 13	(Exhibit Niebylski 012 was marked.) BY MR. MANGI: Q. Now, Doctor, I have a specific question about this document. You will see the date is July of '05. A. Okay. Q. It says, "Proposal. Follow current HAP policy and set fee equal to 100 percent of AWP."	7 8 9 10 11 12 13	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a year, six months, two months, I don't know, but we—this has been a three-year problem trying to stay ahead of complaints of physicians saying we're not getting paid enough to cover our cost of immunizations. It's been at least a two-year discussion, if
8 9 10 11 12 13 14	(Exhibit Niebylski 012 was marked.) BY MR. MANGI: Q. Now, Doctor, I have a specific question about this document. You will see the date is July of '05. A. Okay. Q. It says, "Proposal. Follow current HAP policy and set fee equal to 100 percent of AWP." Now, based on your testimony earlier, my	7 8 9 10 11 12 13 14	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a year, six months, two months, I don't know, but we - this has been a three-year problem trying to stay ahead of complaints of physicians saying we're not getting paid enough to cover our cost of immunizations. It's been at least a two-year discussion, if not three-year discussion, and we keep trying to
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8 9 10 11 12 13 14 15 16	(Exhibit Niebylski 012 was marked.) BY MR. MANGI: Q. Now, Doctor, I have a specific question about this document. You will see the date is July of '05. A. Okay. Q. It says, "Proposal. Follow current HAP policy and set fee equal to 100 percent of AWP." Now, based on your testimony earlier, my understanding was that the rate used in 2005 was 95 percent of AWP for drugs that were not part of the	7 8 9 10 11 12 13 14 15 16	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a year, six months, two months, I don't know, but we - this has been a three-year problem trying to stay ahead of complaints of physicians saying we're not getting paid enough to cover our cost of immunizations. It's been at least a two-year discussion, if not three-year discussion, and we keep trying to change it. Medicare keeps changing. I'm sorry I can't give you exact dates of changes and what we
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8 9 10 111 122 133 144 15 16 17 18 19	(Exhibit Niebylski 012 was marked.) BY MR. MANGI: Q. Now, Doctor, I have a specific question about this document. You will see the date is July of '05. A. Okay. Q. It says, "Proposal. Follow current HAP policy and set fee equal to 100 percent of AWP." Now, based on your testimony earlier, my understanding was that the rate used in 2005 was 95 percent of AWP for drugs that were not part of the Bioscript arrangement. Do you know what this 100 percent of AWP is referring to? A. No, I don't. MR. STEVENS: It's on the corner.	7 8 9 10 11 12 13 14 15 16 17 18 19 20	Medicare, wasn't it at 95 percent of AWP? A. I think we had a transition in there for a year, six months, two months, I don't know, but we—this has been a three-year problem trying to stay ahead of complaints of physicians saying we're not getting paid enough to cover our cost of immunizations. It's been at least a two-year discussion, if not three-year discussion, and we keep trying to change it. Medicare keeps changing. I'm sorry I can't give you exact dates of changes and what we did as a compensation. I do know we used to be at 95 percent of AWP, which was consistent with Medicare, and now we're at 105 percent of Medicare. And whether Medicare using ASP or AWP or cost to Costco, I don't know.

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39 (Pages 150 to 153)

	150		152
1	more than them.	1	Q. Does HAP
2	Q. Okay. That's fair. I understand you	2	MR. STEVENS: At least the Canadian
3	don't recall specific dates.	3	government can.
4	Am I correct, though, in understanding that	4	BY MR. MANGI:
5	the transition has been from 95 percent of AWP to	5	Q. Does HAP systematically monitor the prices
6	100 percent of AWP to 105 percent of Medicare?	6	under which the government can purchase drugs, such
7	A. Correct.	7	as the CDC?
8	Q. Okay. Now, does the methodology that HAP	8	A. Not that I'm aware of, no.
9	uses to determine its reimbursement to physicians	9	Q. Do you have an understanding as to what
10		10	context this document would be in HAP's files?
11		11	A. It might have been brought as a FYI. I
12		12	
13	-	13	and the state of t
14	Q. Okay. So in the cases of physician office	14	Q. Okay. And when you say you think so, it's
15	reimbursement, is it fair to say that there's never	15	because as a large buyer, you would expect the
16	reimbursement at the physician's bill charge?	16	government to have leverage that would enable it to get good prices on drugs?
17	A. I don't believe so. I don't know of any.	17	
18	Q. I am just going to run through some of	18	A. And even if they can't get leverage, they
19	these documents and try and short-circuit them so we	19	just make a law and say that's all they're going to
20	don't have to go through each one.	20	pay.
21	A. No problem.	21	(Discussion off the record.)
22	MR. MANGI: Let's mark this one.	22	MR. MANGI: Let's mark these as the next
		22	two exhibits.
	151		153
1	(Exhibit Niebylski 013 was marked.)	1	(Exhibit Niebylski 014 and Exhibit
2	BY MR. MANGI:	2	Niebylski 015 were marked.)
3	Q. Now, Doctor, would you take a look at that	3	BY MR. MANGI:
4	document, please, and let me know when you're ready	4	Q. Doctor, I have a quick question on these
5	to proceed.	5	two documents that have been marked as Exhibit
6	A. Okay. (Reviewing Exhibit Niebylski 013.)	6	Niebylski 014 and Exhibit Niebylski 015.
7	Q. Have you seen this document before?	7	Similar to the document we looked at earlier,
8	A. No.	8	are these other examples of physicians corresponding
9	Q. Okay. When this refers to the CDC, do you	9	with HAP and including evidence of what they pay to
10	have an understanding as to what the CDC is?	10	purchase drugs, contending that they're not being
11	A. The Centers for Disease Control.	11	reimbursed at a rate sufficient to cover their
12	Q. So this document reflects that the CDC's	12	costs?
13	cost for doses of particular vaccines is	13	A. It's just documentation we get all the
14	substantially less than private sector cost for	14	time like this, which is I can't buy it for any
15	those drugs; is that correct?	15	cheaper. Increase your price, please.
16	A. It appears so.	16	Q. So the answer to my question is yes?
17	Q. Leaving aside this document, have you	17	A. Yes.
	generally been aware of the fact that the government	18	MR. MANGI: Okay. Why don't we take just
18	<i>U</i>		a country of the take just
18 19	can purchase drugs at prices at substantial	19	a couple of minites as a break of think to a doc-
	can purchase drugs at prices at substantial discounts?	19 20	a couple of minutes as a break. I think I am done. I just want to look through my notes
19	discounts?	20	I just want to look through my notes.
19 20			